

Cabinet

Monday 27 July 2026 at 10.00 am

Conference Hall - Brent Civic Centre, Engineers Way,
Wembley, HA9 0FJ

Please note this will be held as a physical meeting which all Cabinet members will be required to attend in person.

The meeting will be open for the press and public to attend or alternatively can be followed via the live webcast. The link to follow proceedings via the live webcast is available [HERE](#)

Membership:

Lead Member Councillors:

Portfolio

M Butt (Chair)	Leader of the Council & Cabinet Member for Adult Social Care
Grahl	Deputy Leader and Cabinet Member for Finance & Resources
Amadi	Cabinet Member for Communities, Culture & Cost-of-Living Support
Dixon	Cabinet Member for Community Safety and Public Health
Johnson	Cabinet Member for Housing, Homelessness & Renters
Kelcher	Cabinet Member for Regeneration & Planning
Knight	Cabinet Member for Cleaner Streets, Transport & Public Realm
Rubin	Cabinet Member for Children's Services, Employment & Climate Action

For further information contact: James Kinsella, Governance & Scrutiny Manager, Tel: 020 8937 2063; Email: james.kinsella@brent.gov.uk

For electronic copies of minutes and agendas please visit:
[Council meetings and decision making | Brent Council](#)

Notes for Members - Declarations of Interest:

If a Member is aware they have a Disclosable Pecuniary Interest* in an item of business, they must declare its existence and nature at the start of the meeting or when it becomes apparent and must leave the room without participating in discussion of the item.

If a Member is aware they have a Personal Interest** in an item of business, they must declare its existence and nature at the start of the meeting or when it becomes apparent.

If the Personal Interest is also significant enough to affect your judgement of a public interest and either it affects a financial position or relates to a regulatory matter then after disclosing the interest to the meeting the Member must leave the room without participating in discussion of the item, except that they may first make representations, answer questions or give evidence relating to the matter, provided that the public are allowed to attend the meeting for those purposes.

***Disclosable Pecuniary Interests:**

- (a) **Employment, etc.** - Any employment, office, trade, profession or vocation carried on for profit gain.
- (b) **Sponsorship** - Any payment or other financial benefit in respect of expenses in carrying out duties as a member, or of election; including from a trade union.
- (c) **Contracts** - Any current contract for goods, services or works, between the Councillors or their partner (or a body in which one has a beneficial interest) and the council.
- (d) **Land** - Any beneficial interest in land which is within the council's area.
- (e) **Licences** - Any licence to occupy land in the council's area for a month or longer.
- (f) **Corporate tenancies** - Any tenancy between the council and a body in which the Councillor or their partner have a beneficial interest.
- (g) **Securities** - Any beneficial interest in securities of a body which has a place of business or land in the council's area, if the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body or of any one class of its issued share capital.

****Personal Interests:**

The business relates to or affects:

(a) Anybody of which you are a member or in a position of general control or management, and:

- To which you are appointed by the council;
- which exercises functions of a public nature;
- which is directed is to charitable purposes;
- whose principal purposes include the influence of public opinion or policy (including a political party of trade union).

(b) The interests of a person from whom you have received gifts or hospitality of at least £50 as a member in the municipal year;

or

A decision in relation to that business might reasonably be regarded as affecting the well-being or financial position of:

- You yourself;
- a member of your family or your friend or any person with whom you have a close association or any person or body who is the subject of a registrable personal interest.

Agenda

Introductions, if appropriate.

Item	Page
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1	Apologies for Absence	
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2	Declarations of Interest	
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Members are invited to declare at this stage of the meeting, the nature and existence of any relevant disclosable pecuniary or personal interests in the items on this agenda and to specify the item(s) to which they relate.

3	Minutes of the Previous Meeting	1 - 14
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To approve the minutes of the previous meeting held on Monday 22 June 2026 as a correct record.

4	Matters Arising (if any)	
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To consider any matters arising from the minutes of the previous meeting.

5	Petitions (if any)	
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To receive and consider any petitions for which notice has been provided under Standing Order 66.

Members are asked to note that there are currently no petition(s) due to be presented at the meeting.

6	Reference of item considered by Scrutiny Committees (if any)	
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To consider any reports referred to Cabinet by either the Community & Wellbeing or Resources & Public Realm Scrutiny Committees.

Finance & Resources reports

7	Financial Outturn Report 2025-26	15 - 48
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This report presents the 2025/26 financial outturn for the General Fund, the Housing Revenue Account, the Dedicated Schools Grant and the capital programme.

Ward Affected:
All Wards

Lead Member: Deputy Leader and Cabinet Member for Finance & Resources (Councillor Gwen Grahl)

Contact Officer: Ravinder Jassar, Deputy
Director Corporate and Financial Planning
Tel: 0208 937 1487
ravinder.jassar@brent.gov.uk

8 Quarter 1 Financial Forecast 2026-27

49 - 102

This report sets out the financial forecast for the General Fund revenue budget, the Housing Revenue Account, the Dedicated Schools Grant and the Capital Programme, as at Quarter 1 2026/27.

Ward Affected:
All Wards

Lead Member: Deputy Leader and Cabinet
Member for Finance & Resources (Councillor
Gwen Grahl)

Contact Officer: Ravinder Jassar, Deputy
Director Corporate and Financial Planning
Tel: 0208 937 1487
ravinder.jassar@brent.gov.uk

9 Medium Term Financial Outlook

103 - 144

This report sets out the overall financial position facing the Council and highlights the significant risks, issues and uncertainties with regards to the Council's Medium Term Financial Strategy (MTFS). It also sets out the proposed budget setting strategy for 2027/28.

Ward Affected:
All Wards

Lead Member: Deputy Leader and Cabinet
Member for Finance & Resources (Councillor
Gwen Grahl)

Contact Officer: Ravinder Jassar, Deputy
Director Corporate and Financial Planning
Tel: 0208 937 1487
ravinder.jassar@brent.gov.uk

Neighbourhood & Regeneration reports

10 Bridge Park Complex Regeneration Proposals

145 - 172

This report provides an update on the wider regeneration proposals for the Bridge Park Complex and Unisys site, including the development of a new leisure centre as part of the council-led elements of the scheme.

Ward Affected:
Stonebridge

Lead Member: Cabinet Member for
Regeneration & Planning (Councillor Matt
Kelcher)

Contact Officer: Neil Martin, Head of Capital
Delivery
Tel: 020 8937 4203
neil.martin@brent.gov.uk

This report presents the Council's sixth Infrastructure Funding Statement (IFS), which is prepared in line with the Community Infrastructure Levy (CIL) Regulations (amended 2019).

Ward Affected:

All, excluding parts of Alperton, Harlesden and Kensal Green, Stonebridge and Tokyngton where Old Oak and Park Royal Development Corporation is the Local Planning Authority.

Lead Member: Cabinet Member for Regeneration & Planning (Councillor Matt Kelcher)

Contact Officer: Jonathan Kay, Head of Regeneration, Communities and Regeneration
Tel: 020 8937 2348

jonathan.kay@brent.gov.uk

12 West London Waste Plan Regulation 19 Consultation

229 - 250

This report provides an update on development of the new West London Waste Plan, which will form part of the Local Development Plan and be used for determining planning applications for waste development within Brent and across West London.

The draft Plan has been prepared jointly with the London Boroughs of Ealing, Harrow, Hillingdon, Hounslow and Richmond Upon Thames and the Old Oak and Park Royal Development Corporation (OPDC) and includes amendments that have been made in response to comments received through the previous ('Regulation 18') consultation. The Plan must be submitted to the Secretary of State for examination by 31 December 2026 before its formal adoption (subject to successful examination) by each of the planning authorities. The report therefore presents the draft plan and policies on which approval is being sought to undertake public consultation ('Regulation 19') for an eight-week period, commencing in August 2026 prior to a final version being presented to Full Council in November 2026 for approval, subject to the conclusion of the Regulation 19 consultation, in advance of its submission to the Secretary of State for examination.

Members are asked to note that, due to their size, the main appendices to this report have been published as a supplementary pack to this agenda.

Ward Affected:
All Wards

Lead Member: Cabinet Member for Cleaner Streets, Transport & Public Realm (Councillor Promise Knight)

Contact Officer: Hilary Seaton, Principal

Planning Policy Officer
020 8937 1427
hilary.seaton@brent.gov.uk

13 Authority to Undertake a Trial of a Cross-Pavement Charging Solution for Electric Vehicles on the Public Highway 251 - 264

Cross-pavement charging solutions (XPS) present an opportunity for residents without access to off-street parking to charge an electric vehicle (EV) on-street using their domestic electricity supply with this report setting out details of a proposed limited trial of XPS in Brent which, if successful, could be rolled-out to other parts of the borough.

Ward Affected:
All Wards

Lead Member: Cabinet Member for Cleaner Streets, Transport & Public Realm (Councillor Promise Knight)

Contact Officer: Annekatrin Dennemann,
Principal Transport Planner, Spatial Planning
020 8937 3553
Annekatin.Dennemann@brent.gov.uk

Resident and Housing Services reports

14 Housing Damp and Mould Policy 265 - 300

This report seeks approval to Brent's new Housing Damp and Mould Policy.

Ward Affected:
All Wards

Lead Member: Cabinet Member for Housing, Homelessness & Renters (Councillor Robert Johnson)

Contact Officer: Spencer Randolph, Director
Housing Services
020 8937 2546
Spencer.randolph@brent.gov.uk

Service Reform & Strategy reports

15 Corporate Performance Q4 2025/26 Performance Summary 301 - 316

The purpose of this report is to provide Cabinet with an end of year summary of Brent Council's performance for 2025/26. Throughout 2025/26, Cabinet has received detailed quarterly performance reports, highlighting the latest performance position, key drivers and actions being taken where required. This report represents the final update for the year 2025/26, providing a broad end-of-year assessment across each Borough Plan priority. This summary focuses on overall progress across 2025/26, key achievements, common themes and areas requiring continued focus.

Ward Affected:

Lead Member: Deputy Leader and Cabinet

All Wards

Member for Finance & Resources (Councillor Gwen Grahl)

Contact Officer: Grace Hall, Change and Improvement Programme Lead

Tel: 020 8937 1471

grace.hall@brent.gov.uk

16 S75 Shared Funding Agreement between West and North London Integrated Care Board and Brent Council primarily related to the Better Care Fund 311 - 362

This report seeks authority to enter a partnership arrangement, under Section 75 of the National Health Service Act 2006, in respect of the delivery of the approved Better Care Fund Plan with West and North London Integrated Commissioning Board (W&NL ICB) for 2026/27 and summarises the reasons for entering into a new Section 75 Agreement for the delivery of the Better Care Fund Plan for 2026/27.

Ward Affected:
All Wards

Lead Member: Leader and Cabinet Member for Adult Social Care (Councillor Muhammed Butt)

Contact Officer: Eleanor Maxwell, Senior Programme Officer – BCF Lead
020 8937 2195

Eleanor.Maxwell@brent.gov.uk

Children, Young People & Community Development reports

17 West London Fostering Recruitment and Retention Programme 363 - 376

This report seeks approval for the Council to enter into a new, updated Collaboration Agreement in respect of the West London Regional Fostering Recruitment Hub along with Ealing, Hammersmith and Fulham, Harrow, Hillingdon, Hounslow, Kensington and Chelsea and Westminster Councils.

Ward Affected:
All Wards

Lead Member: Cabinet Member for Children's Services, Employment & Climate Action (Councillor Jake Rubin)

Contact Officer: Kelli Eboji, Head of Looked After Children and Permanency
020 8937 4444

Email: kelli.eboji@brent.gov.uk

18 Exclusion of Press and Public

No items have been identified in advance of the meeting that will require the exclusion of the press and public.

19 Any other urgent business

Notice of items to be raised under this heading must be given in writing to the Deputy Director Democratic & Corporate Governance or their representative before the meeting in accordance with Standing Order 60.

Date of the next meeting: Monday 7 September 2026



- Please remember to set your mobile phone to silent during the meeting.
- The meeting room is accessible by lift and seats will be provided for members of the public. Alternatively, it will be possible to follow proceedings via the live webcast [HERE](#)